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Approved For Release 2003/09/02 : CIA-RDP80B01676R001200040045-8

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OFFICE OF THE DEPUTY DIRECTOR

31 July 1958

DCI:

Recommend change last para  
to following:

"If this modification of your  
draft is agreeable to you, I  
propose to raise the matter for  
discussion in the IAC."

C. P. Cabell

USAF review(s) completed.

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[redacted]

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[redacted] says you

received the answer to this

last night.

*Handwritten:*  
j. [unclear]  
[unclear] [unclear]  
[unclear] [unclear]

MEMORANDUM FOR: Mr. Dulles *mm*

A copy of the attached material has been sent to Bob Amory for preparation of an appropriate reply for your signature. *Amory*

After you have noted, I will send this on to General Cabell.

*AAB*  
*for*  
21 July 58  
(DATE)

FORM NO. 101 REPLACES FORM 10-101  
1 AUG 54 WHICH MAY BE USED.

(47)



THE JOINT CHIEFS OF STAFF  
WASHINGTON 25, D. C.

Executive Registry

10-0658

17 July 1958

My dear Mr. Dulles:

This informal note concerns the preparation of estimates for the North American Defense Command.

Having received your 29 May memorandum, the Deputy Secretary of Defense, on 25 June, wrote a letter to the Canadian Minister of Defence and advised him therein that the U. S. Joint Chiefs of Staff had been asked to communicate with the Canadian Chiefs of Staff on the subject. The Joint Chiefs of Staff have been formally requested by the Secretary of Defense to undertake the appropriate communications with their Canadian counterparts and to inform him of the arrangements arrived at. We are now in the process of staffing the problem for consideration by the Joint Chiefs of Staff. Our sequence of actions is tentatively this:

a. Obtain JCS-DCI agreement on the procedures to be followed.

b. On reaching internal U. S. agreement as to procedures, advise the Canadian Chiefs of Staff of the foregoing, to the extent necessary:

(1) To satisfy them that their request has been met, and

(2) To reinstitute U.S.-Canadian collaboration in producing estimates in support of combined military planning.

c. Launch the detailed negotiations on terms of reference for the NORAD estimate (an initial proposal on this score has already been sent to the Chairman, Joint Chiefs of Staff, by the Chairman of the Canadian Chiefs of Staff).

It appeared to me that a desirable prelude to step a above would be to seek an informal and tentative agreement on procedures prior to preparing a formal communication to you for consideration by the Joint Chiefs of Staff.

There are both similarities and dissimilarities between the U.S.-Canadian requirements and the Standing Group requirements. It seemed appropriate to use the draft Standing Group procedures as a base, with modifications as necessary to accord with those aspects of the problem which are unique to U.S.-Canada needs. A draft based on these considerations is attached. Your comments would be appreciated.

Sincerely,



ROBERT A. BREITWEISER  
Brigadier General, USAF  
Deputy Director for Intelligence  
The Joint Staff

Encl

Mr. Allen W. Dulles  
Director of Central Intelligence  
Washington 25, D. C.

CONFIDENTIAL

PROCEDURES FOR U. S. PARTICIPATION IN PRODUCTION OF  
AGREED CANADIAN-AMERICAN INTELLIGENCE (ACAI) (C)

The following principles and procedures shall govern in relationships between the Joint Chiefs of Staff and the Intelligence Advisory Committee\* (IAC) in the course of U. S. participation in production of combined Canada-U.S. intelligence estimates in support of combined military planning:

1. The Joint Chiefs of Staff, in consultation with the Canadian Chiefs of Staff Committee, shall be responsible for prescribing the scope, format and outline of estimates and for establishing appropriate deadlines for their completion.

2. The first drafts of U. S. Position Papers will be prepared by the Joint Staff and shall be reviewed and modified as appropriate by a working group including representatives of the Director of Central Intelligence, of the Department of State, of the Joint Chiefs of Staff, and of the military departments. Applicable National Intelligence Estimates, supplemented by contributions from interested agencies represented on the Intelligence Advisory Committee, shall form the basis for these drafts. The drafts will then be coordinated with U. S. intelligence agencies in the manner employed for National Intelligence Estimates.

3. Coordinated drafts shall be acted upon by the Intelligence Advisory Committee. Estimates as accepted by the IAC shall be reviewed by the Joint Chiefs of Staff; as approved by them, each shall become the U. S. Position Paper for the guidance of the U. S. Representative on such body as is designated to prepare a combined estimate in support of Canada-U.S. military planning. Any disagreement by the Joint Chiefs of Staff with substantive content of a draft estimate approved by the IAC for this purpose shall be resolved by direct discussion between the Director of Central Intelligence, as Chairman of the IAC, and the Joint Chiefs of Staff.

4. The U. S. Representative shall be the Deputy Director for Intelligence, The Joint Staff, Joint Chiefs of Staff. This officer, also a member of the IAC, shall be considered as acting for both the Joint Chiefs of Staff and the IAC. In this capacity, he shall represent the United States in coordinating detailed arrangements for production of estimates, as well as in presenting the U. S. position, and will be the point of contact for the IAC in the organization of the Joint Chiefs of Staff. He shall be assisted by appropriate representatives of the intelligence agencies concerned.

5. Each draft estimate, when completed, shall be transmitted to the Intelligence Advisory Committee. Comments and recommendations of the Intelligence Advisory Committee will then be forwarded to the Joint Chiefs of Staff. The Joint Chiefs of Staff, after consideration of the comments and recommendations of the IAC, shall take the appropriate further action.

\* The U. S. Intelligence Board will be substituted herein when it replaces the IAC.